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13 November 1972

MEMORANDUM

SUBJECT: The Warning Study

1. The attached study was produced by the Chairman of an interagency group which has been examining warning, and specifically the interface between strategic and tactical warning, for the past several months.

2. The Chairman of the committee is Col. Wallace Henderson of the ASD (I) office. There are two members of the committee from CIA, two from JCS, one from DIA, one from State and one from NSA.

3. Most of the committee's effort has been involved in visiting warning and operations centers. Written inputs were submitted by some members but were confined largely to descriptions of how the warning process works.

4. The Chairman presented the attached study, written mostly by the NSA member, as a means of "provoking discussion" at the next meeting. None of these recommendations have been discussed yet by the committee, and the Chairman is aware that some of the recommendations are strongly opposed by members.

5. We will convene to discuss this study in the Operations Center Situation Room on Tuesday, 14 November 1972, at 2PM with a view to developing an agency position and formulating counter-proposals. We request that each recipient of this memorandum be represented at the meeting.

[Redacted Signature]

RICHARD LEHMAN

Director Current Intelligence

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Attachment: a/s

[Redacted Content]

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